

TOWNSHIP OF LAWRENCE

P. O. BOX 6006

LAWRENCEVILLE, NEW JERSEY 08648

2016 RECOMMENDED MUNICIPAL BUDGET

Introduction

At the open of 2016 we have continued to witness a volatile fiscal environment impacting both the global economy and the economy of the United States. The multiple economic conditions and their bewildering behavior have tentacles reaching the residents of our own community of Lawrence Township as well. The reach of these events have not differentiated between businesses, government or individuals. The force and uncertainty of these headwinds necessitated their consideration during preparation of the 2016 recommended municipal budget. Fiduciary caution was exercised during the development of the fiscal proposals contained herein. The recommended levels of revenues and appropriations meet the mandates of law that regulate the New Jersey municipal budget process, include responsible levels of service delivery and balanced those demands against prudent use and anticipation of revenues.

Evidence of this effort is a recommended municipal tax rate of .527 for fiscal year 2016. This is the third consecutive year that the tax rate has not increased.

The effort to craft the 2016 budget recommendations did not abandon the quest to provide the appropriate level of discretionary and non-discretionary levels of services versus Lawrence Township taxpayer's ability to pay. Continually being examined were opportunities for both operational and economic efficiencies. The long-term availability of sources of revenues, sources of new revenue and the ability to sustain prudent growth of recurring revenues were vigilantly considered just as were appropriations.

The significant fiscal factors that impact the 2016 municipal budget and selected information on the financial condition of Lawrence Township are as follows;

- The municipal portion of the tax rate will remain unchanged at .527 for 2016.
- The 2015 year-end surplus balance is \$9,306,000 versus a 2014 year-end surplus balance of \$8,370,000, an increase of \$936,000, the highest year-end balance since 2008.
- Surplus as Anticipated Revenue is \$4,350,000 in the 2016 budget versus \$3,750,000 in budget year 2015 an increase of \$600,000. Included is a one-time contribution of \$500,000 to the Lawrence Township Self-Insurance Fund. Therefore, only an additional \$100,000 is being utilized as revenue for operating expenses.
- The Surplus balance remaining available after applying a portion as revenue will be \$4,956,000 versus a 2015 available balance of \$4,620,000 an increase of \$336,000.
- Cash refunds paid for tax appeals in fiscal year 2015 were \$1,563,000.
- Cash reserves for future tax appeal refunds are \$2,274,000.
- The amount of outstanding debt continues to decrease. The 2010 closing balance was \$30,797,000. The 2015 closing balance is \$21,907,000. This is a decrease of \$8,890,000 over the six year period and includes new capital improvement authorizations.
- There are no planned work force reductions for fiscal year 2016.

- The number of authorized Police Officer positions is recommended to remain at the same level as the prior year.
- The 2016 amount to be raised by taxation is \$23,814,697 versus fiscal year 2015 in the amount of \$23,903,496 a decrease of \$88,800.
- The amount to be raised in taxation for municipal purposes is \$593,896 below the statutory 2% levy cap, leaving a two-year levy cap bank at \$1,683,249.
- The 2016 municipal budget of \$42,842,262 net of all grants and a one-time appropriation of \$500,000 to the Self-Insurance Fund is an increase of \$247,000 compared to the 2015 budget net of all grants, or an increase of .58%.

The following explanation details recommended anticipated revenues and appropriations in the 2016 municipal budget of Lawrence Township.

REVENUES

Budget revenues included in a New Jersey municipal budget are divided into one of four categories; Surplus Anticipated, Miscellaneous Revenues, Receipts from Delinquent Taxes and Current Taxes, also referred to as the Amount to Be Raised by Taxation. Limits and general uses of revenues in a municipal budget are strictly regulated by New Jersey State Statutes and regulations. The statutory restrictions are as follows; surplus is limited to the amount available in cash, miscellaneous revenues are limited to no more than the amount realized in cash in the immediately preceding fiscal year, receipts from delinquent taxes are limited to the collection percentage realized in cash against receivable balances of the prior year and current taxes are the default revenue necessary to close any gap in revenues in order to balance the budget against appropriations.

Revenue forecasting cannot be done in a vacuum by simply applying the regulatory limits on amounts of revenue to be anticipated from each of the fore mentioned revenue categories. Careful consideration must be exercised so as not to over utilize a source of revenue in the current fiscal year at the expense of future budgets. Over reliance from a source of revenue may exhaust its' availability for utilization in future budgets. That same over reliance may also cause a diminished availability of cash surplus by inhibiting the regeneration of surplus for use as a future budget revenue and ultimately lack of revenue from one of the first three categories may demand an increase in taxation to supplement any shortfall. These considerations were all applied to revenue projections in the 2016 recommended municipal budget.

Surplus as a source of revenue is the result of financial activity from the immediate preceding fiscal year. Surplus becomes available for use as revenue from sources such as miscellaneous, delinquent taxes and current tax revenues being realized in excess of amounts anticipated, the lapsing of unexpended budget balances from two years prior (2014) and miscellaneous revenues not anticipated. Important to the budget process is using caution when anticipating the use of surplus funds as revenue. The amount of surplus that may be replenished must be considered when deciding how much of the balance should be anticipated for use in the budget. The approach of conservatively anticipating funding amounts from other revenue categories for use in a budget lends itself to providing for the regeneration of surplus for utilization in subsequent budgets.

The surplus balance at year-end is \$9,306,000. Regenerated surplus from 2015 Results of Operations was \$4,685,000. In addition, this will be the third consecutive year that the amount of surplus regenerated exceeded the amount utilized as revenue in the prior year budget.

The amount of surplus anticipated as revenue in the 2016 recommended municipal budget is \$4,350,000, an increase of \$600,000 over the prior level of Surplus revenue in the 2015 budget. From the \$600,000 of additional anticipated surplus revenue only \$100,000 is being applied to on-going operations. The balance of \$500,000 is to off-set a one-time appropriation to the Lawrence Township Self-Insurance Trust Fund. Anticipating revenue from surplus in the amount of \$4,350,000 will leave an available balance of \$4,956,000, an increase of \$336,000 over the prior year balance. The stability of the surplus balance is a positive trend. Surplus is ten-percent (10%) of total budget revenues.

Next for discussion are Miscellaneous Revenues. The revenue category includes items that are from known and recurring sources and are limited statutorily as not being able to be anticipated in the current budget in an amount in excess of the amount realized in the immediately prior fiscal year, with a few exceptions. The limits apply to individual items of revenue and not the category aggregate. Miscellaneous revenues include a variety of sources, such as; local revenues, state-aid, grants and other fee generating operations. A few specific miscellaneous revenues are deserving of expanded explanation.

State aid for 2016 is anticipated at \$3,982,565 which is the same level as received in 2015. State aid has no specific offsetting appropriation but is applied to reducing the amount of taxation paid by property owners. Once the final amount of state aid is certified, it may become necessary to amend the recommended budget accordingly.

Construction Fees realized in 2015 exceeded the amount anticipated by \$592,000. This was the result of large projects taking place in Lawrence Township such as, Bristol Myers Squibb, Auto Lenders and Costco. The 2016 anticipated revenue from Construction Fees is not being increased as it is expected that permit activity will revert back to normal levels. The contribution from Rider University in the amount of \$30,000 was not received and therefore is not included in the 2016 budget. Other Fees and Permits are being anticipated at a reduced amount pending new legislation authorizing a municipality to annually issue licenses and inspections of residential rental properties up to two units in size. The issuing of such licenses now authorized by Township ordinance are being held in abeyance pending that enabling legislation.

The municipal budget includes a Miscellaneous Revenue titled "Sewer Service Charges." This user charge is collected for operation of the Ewing Lawrence Sewerage Authority (ELSA). The Authority submits an amount due from Lawrence Township locations that receive public sewer service. The Township collects the required service fees on behalf of ELSA from the individual property owners and submits the required amount directly to ELSA. As of this time it is anticipated that the sewer user fee charge will remain unchanged in 2016.

Recreation program fees are anticipated at a decreased level due to a reduction in program participation in 2015. A new revenue included in the 2016 budget are fees from the impounding of vehicles by the Lawrence Township Police Department. This new revenue, \$70,000, is offset with an appropriation to be used for the purchase of police vehicles. The collection of Ambulance Fees continues to be a challenge and the revenue anticipated from this service is \$111,000 less than the prior year. The final miscellaneous revenue of note is the inclusion of \$245,000 from the sale of municipal assets. During 2015 Lawrence Township successfully sold a liquor license for \$900,000. These proceeds have been reserved with the intention to utilize a portion annually while waiting for the tax revenue from the new ratables that are currently under construction. Miscellaneous Revenues are thirty-three percent (33%) of the total budget.

“Receipts from Delinquent Taxes” are receipts from payments of outstanding prior year tax receivables and tax title liens held by the municipality. The year-end tax receivable balance is \$1,215,000. The 2016 budget anticipates \$830,000 as revenue an increase of \$85,000 over the prior year. Delinquent tax revenue is two percent (2%) of the total budget.

Property taxes are the amount necessary to balance the budget with revenues to equal appropriations. Property taxes also referred to as the “Amount to be Raised by Taxation” is the difference between the total of all budget appropriations less the total of anticipated revenues. The Amount to be Raised by Taxation includes the statutory appropriation known as the “Reserve for Uncollected Taxes”. This “reserve” is a non-spending appropriation that accounts for the difference of what amount of taxes are anticipated to be collected versus one-hundred percent collections. The amount to be raised by taxation in the 2016 budget is \$23,814,697 a decrease of \$88,800. The proposed amount to be raised by taxation is \$593,896 below the statutory 2% levy cap. The 2016 cap levy available for “banking” brings the two year levy cap bank to \$1,683,249. The amount of revenue from property taxes is 55% of total revenues.

The 2016 net valuation taxable is \$4,518,639,368, a decrease of (\$16,878,216) from 2015. A decrease in taxable value simultaneously reduces the value of one penny on the tax rate to \$451,864 from the 2015 level of \$453,551. This decrease in the value of a penny forces the tax rate to go up with absolutely no other increases in budget appropriations.

While the 2016 recommended budget contains an increase of \$247,000, that increase has been offset with additional items of revenue. Thus, for the third consecutive year the Lawrence Township recommended municipal tax rate for 2016 remains unchanged at .527. A residential property owner with a property valued at the 2016 average residential assessment of \$282,191 will pay \$1,487 in municipal property taxes, the same as the prior year.

APPROPRIATIONS

The amount of appropriations contained in the 2016 recommended municipal budget weighed carefully the level of discretionary and non-discretionary services, staffing requirements and operational efficiencies versus the impact on Lawrence Township taxpayers. Adding to this challenge was the statutory limitation of an appropriation CAP of zero percent (0%). With careful planning Lawrence Township was fortunate to have “banked” previously unused appropriation authority, which enabled the budget to be presented without elimination of services. The 2016 municipal budget of \$42,842,262 net of all grants and a one-time appropriation of \$500,000 to the Self-Insurance Fund is an increase of \$247,000 compared to the 2015 budget net of all grants, or an increase of .58%.

A list of major increases and extraordinary changes in spending with explanations is as follows:

<u>Appropriation</u>	<u>Increase/Decrease</u>	<u>Reason</u>
Salaries	(\$189,000)	Various retirements/new hires Labor contract adjustments
Liability Insurance	\$500,000	One-time funding of Self-Insurance Reserve
Health Benefits	(\$ 46,000)	Participation Adjustments

Fire Companies	\$ 9,000	Additional Funding
Impound Fees	\$ 70,000	New Revenue Off-Set for Purchase of Police Cars
Snow Removal	(\$ 44,000)	Weather Dependent
Ash Tree Replacement	\$100,000	Emerald Ash Borer Eradication
Planning Board	(\$ 13,000)	Reduction of Board Activity
Capital Improvement Fund	(\$100,000)	Budget Reduction
Pensions	(\$56,000)	Reduction Statutory Contribution
Reserve for Uncollected Taxes	\$ 47,000	Statutory Calculation

The aggregate decrease in the Salaries and Wages appropriation reflects the net change of retirements and replacing of employees. The 2016 recommended budget maintains staffing of both uniformed and non-uniformed employees.

The proposed increase of \$500,000 in the appropriation for Liability Insurance contains a one-time contribution to the Lawrence Township Self-Insurance Trust Fund. The trust fund exists to pay the Township's self-insurance retention portion of claims. The Township procures excess coverage through the Garden State Municipal Joint Insurance Fund. This contribution is not being made for any specific settlement nor is the trust fund balance inadequate.

Lawrence Township municipal employees are provided health benefits or may qualify for a cash payment in lieu of receiving health benefits if the employee complies with the applicable eligibility requirements of the health care program. Health benefits are provided through the New Jersey State Health Benefits Program (NJSHBP), which dictates specific benefits and co-payments. Employees contribute a percentage of the premium for their applicable coverage and these percentage contributions are guided by level of salary. Employees will contribute \$565,000 toward the cost of their individual health benefits. The Employee Group Health Insurance appropriation decreased (\$46,000). Although premiums increased 5.8%, the appropriation declined due to changes in the participant census.

The three Lawrence Township Volunteer Fire Companies are financially supported through their own fund raising efforts and monetary support from the municipal government. One form of that monetary support comes from a budget appropriation that is direct aid to each Fire Company. The amount of the aid permitted as a contribution from a town is limited by state statute. Since 1990 the limit of \$30,000 per fire company has existed. The statute has now been amended with a new maximum of \$50,000 per fire company. A full increase from the old limit to the new maximum is not possible all at once, it will be necessary to phase in the additional funding. Included in 2016 is a ten percent (10%) increase for each fire company's contribution.

Appearing in 2016 is a new \$70,000 off-setting appropriation against revenue collected from impound fees. The funding will be used for the purchase of police cars. The Snow Removal appropriation for 2016 reflects a decrease of (\$44,000) from the final appropriation authorized for 2015. The snow removal function and costs are subject to the dictates of weather and as such, appropriations are subject to change.

In our area of New Jersey the appearance of the Emerald Ash Borer (EAB) has been discovered. The EAB will penetrate under the bark of Ash trees eventually leading to its' destruction. An inventory of Ash Trees in Lawrence Township estimates there are two hundred fifty five (255) of this species on public property. Included is the preliminary appropriation of \$100,000 to begin either treatment or removal/replacement of some portion of the Ash Tree inventory. Be advised that the need for this line item will need to continue into the foreseeable future.

Funding for the Planning Board in 2016 has been reduced by (\$13,000) due to a decrease in Board applications. The contribution to the Capital Improvement Fund has been reduced by (\$100,000) as a budget reduction.

Lawrence Township employees are members of the Public Employee Retirement System (PERS), Police and Firemen's Retirement System (PFRS) or Defined Contribution Retirement Plan (DCRP). Participation in these systems requires contributions from employees and the employer. Police employees contribute ten percent (10%) of their salary and civilian employees contribute seven and six one-hundredths percent (7.06%) of their salary for PERS and five and one-half percent (5.5%) for the DCRP. The employer rates of contribution are twenty-five and sixty-seven one-hundredths percent (25.67%) for police twelve and forty-six one-hundredths percent (12.46%) for PERS and three percent (3%) for the DCRP participants. The 2016 appropriations are; PFRS \$1,491,978, PERS \$712,000 and DCRP \$9,500. The pension systems are fully administered by the State of New Jersey: Lawrence Township is billed annually for the amount of pension liability that must be paid to the three systems for the employer share of the contribution. The systems are valued on prior wage levels, two years prior for PERS and three years for PFRS. The decline in the aggregate for these retirement systems in the amount of (\$56,000) is attributed to the decline in staffing.

The Reserve for Uncollected Taxes is a non-spending appropriation mandated by state law to ensure the adequacy of tax collections to meet the cash requirements of school, county and municipal tax levies. The purpose of this appropriation is to close the gap between the amount of current taxes anticipated to be collected and one hundred percent being collected. The appropriation for this purpose is subject to change since estimates were used to project the levies of the non-municipal tax entities. The current calculation of this appropriation estimates an increase of \$47,000 or \$3,825,535. Which means eighty-percent (80%) or \$3,060,000, of this appropriation is in the Lawrence Township municipal budget to cover the uncollected portion of School and County taxes.

I would like to thank the Township Department Directors, staff of the Division of Accounts and Control, Payroll Division and the Municipal Manager's Office for their professional contributions in preparing the 2016 recommended municipal budget. The Township Administration is prepared to fully cooperate in the review of this recommendation by the Township Council

Respectfully submitted,


Richard S. Krawczun, CMFO
Township Manager/CFO

LAWRENCE TOWNSHIP BUDGET REVENUES					
		ANTICIPATED	ANTICIPATED	REALIZED	EXCESS
	REVENUE TYPE	2016	2015	2015	(DEFICIT)
	SURPLUS- CASH	4,350,000.00	3,750,000.00	3,750,000.00	0.00
	MISCELLANEOUS				
	Alcoholic Beverage Licenses	43,000.00	43,000.00	53,100.00	10,100.00
	Other Licenses	77,000.00	77,000.00	80,918.50	3,918.50
	Construction Fees & Permits	1,190,000.00	1,205,000.00	1,797,636.00	592,636.00
	Other Fees & Permits	193,000.00	243,000.00	287,927.95	44,927.95
	Court Fines & Costs	613,000.00	527,000.00	676,455.87	149,455.87
	Interest & Costs On Taxes	320,000.00	320,000.00	378,466.19	58,466.19
	Energy Receipts Tax	3,976,814.00	3,976,814.00	3,976,814.00	0.00
	Sewer Service Charges	5,553,000.00	5,553,000.00	5,581,298.32	28,298.32
	Rider/Lawrenceville Contribution	-	30,000.00	-	(30,000.00)
	Interest on Investments	11,000.00	18,000.00	11,728.32	(6,271.68)
	LHT Johnson Trolley Line Grant		-		
	Pymnt In Lieu-Non Profit Housing	282,000.00	282,000.00	397,220.35	115,220.35
	Recreation Program Fees	254,000.00	290,000.00	254,996.21	(35,003.79)
	Safe and Secure Grant	60,000.00	60,000.00	60,000.00	0.00
	Uniform Fire Safety Code	140,000.00	150,000.00	181,219.26	31,219.26
	CATV Franchise Fee	269,000.00	269,000.00	427,709.25	158,709.25
	Drive Sober or Get Pulled Over		5,000.00	5,000.00	0.00
	Garden State Trust Fund	5,751.00	11,502.00	11,502.00	0.00
	Clean Communities Grant		67,685.39	67,685.39	0.00
	NJ Tanning Inspection Fees		200.00	200.00	0.00
	Drunk Driving Enforcement Fund		6,611.14	6,611.14	0.00
	Alcohol Education		2,534.13	2,534.13	0.00
	Municipal Alliance	21,708.00	21,708.00	21,708.00	0.00
	Bullet Proof Vests		3,600.00	3,600.00	0.00
	Impound fees	70,000.00	-	-	0.00
	NJ Dept of Law Emerg. Mgmt.		5,000.00	5,000.00	0.00
	Recycling Tonnage Grant		113,082.19	113,082.19	0.00
	EMS Donations		110.00	110.00	0.00
	Hotel/Motel Tax Program	130,000.00	130,000.00	191,781.29	61,781.29
	QBM Police Agreement	141,000.00	141,000.00	169,538.92	28,538.92
	Homeland Security Grant K-9		8,000.00	8,000.00	0.00
	Safe Corridor Grant		18,932.95	18,932.95	0.00
	MC Emergency Medical Services Grant		3,000.00	3,000.00	0.00
	Ambulance Service Fees	744,000.00	855,000.00	744,225.44	(110,774.56)
	BMS & LTEA & Morris Hall Safety Town		5,000.00	5,000.00	0.00
	Reserve for Sidewalks	15,000.00	15,000.00	15,000.00	0.00
	Capital Surplus	75,000.00	60,000.00	60,000.00	0.00
	Comcast Technology Grant		50,000.00	50,000.00	0.00
	FEMA Hazard Mitigation		250,000.00	250,000.00	0.00
	Sale of Municipal Assets	245,000.00			
	Click It or Ticket		4,000.00	4,000.00	
	Ebola Monitoring		2,100.00	2,100.00	
	TOTAL MISCELLANEOUS	14,429,273.00	14,822,879.80	15,924,101.67	1,101,221.87
	DELINQUENT TAXES	830,000.00	745,000.00	1,227,409.61	482,409.61
	SUB-TOTAL ALL REVENUES	19,609,273.00	19,317,879.80	20,901,511.28	1,583,631.48
	AMOUNT TO BE RAISED BY TAXES	23,814,697.26	23,903,496.66	24,921,306.12	1,017,809.46
	GRAND TOTAL REVENUES	43,423,970.26	43,221,376.46	45,822,817.40	2,601,440.94

2015					
CALCULATION OF RES FOR UNCOLLECTED TAXES					
AND AMOUNT TO BE RAISED BY TAXATION					
			For 2015 Budget	2015 Actual	% Increase
1.	Approp. excl. Reserve for uncollected		39,598,435.00	39,351,934.28	0.63%
1a.	Municipal Open Space Tax: Actual			1,360,656.00	
		ESTIMATE	1,355,592.00		-0.37%
2.	Local School Taxes: Actual			64,085,523.00	
		ESTIMATE-Inc	66,085,000.00		3.12%
3.	County Taxes:(inc open space) Actual			30,533,308.00	
		ESTIMATE-Inc	32,000,000.00		4.80%
4.	County Library Taxes: Actual			2,684,839.00	
		ESTIMATE-Inc	3,000,000.00		11.74%
5.	Total Approp. and other Taxes		142,039,027.00	138,016,260.28	2.91%
6.	Less total revenues anticip.in Budget		19,609,273.00	19,029,482.32	3.05%
7.	Cash required from taxes to support budget		122,429,754.00	118,986,777.96	2.89%
8.	Cash required divided by recommended tax collection rate equals total amount to be raised by taxation:				
	RECOMMENDED RATE TO USE	0.9697	126,255,289.26	122,780,701.64	2.83%
	Actual rate	0.9797			
9.	Reserve for Uncollected Taxes(line 8-line 7)		3,825,535.26	3,793,923.68	0.83%
10.	Computation of Local Taxes:				
	Total approp.(line 1)		39,598,435.00	39,351,934.28	0.63%
	Reserve for Uncollected Taxes		3,825,535.26	3,793,923.68	0.83%
	Sub-total		43,423,970.26	43,145,857.96	0.64%
	Less Anticipated Revenues		(19,609,273.00)	(19,029,482.32)	3.05%
	Amount to be Raised by Taxation		23,814,697.26	24,116,375.64	-1.25%
COMPUTATION OF MUNICIPAL TAX RATE			For 2016 Budget	2015 Actual	
1.	Amount to be Raised by Taxation		23,814,697.26	23,903,497.00	-0.37%
2.	Assessed Valuations Taxable		4,518,639,368.00	4,535,517,584.00	-0.37%
			451,863.94		
3.	Tax Rate: Line 1 divided by line 2 times 100		0.527	0.527	
		Prev. year rate	0.527		
		Change	0.000		
		Percentage	0.006%		
COMPUTATION OF WHOLE TAX RATE			For 2016 Budget		
1.	Amount to be Raised by Taxation		124,899,697.26		
2.	Assessed Valuations Taxable		4,518,639,368.00		
3.	Tax Rate: Line 1 divided by line 2 times 100		2.764		

Sources of Revenue

	<u>2008</u> <u>Totals</u>	<u>2009</u> <u>Totals</u>	<u>2010</u> <u>Totals</u>	<u>2011</u> <u>Totals</u>	<u>2012</u> <u>Totals</u>	<u>2013</u> <u>Totals</u>	<u>2014</u> <u>Totals</u>	<u>2015</u> <u>Totals</u>
Amount to be Raised by Taxes	2,393,577.74	2,382,908.38	1,762,859.30	1,385,250.21	934,230.23	926,635.88	1,641,426.99	1,017,809.46
MRA	1,718,198.86	876,896.01	782,435.98	456,648.85	1,387,349.99	1,345,679.21	1,789,156.10	1,101,571.22
Delinquent Taxes	571,119.97	546,998.11	767,350.00	601,054.23	492,354.38	760,212.23	1,629,451.57	482,409.61
MRNA	484,809.59	622,005.23	574,696.14	422,458.55	610,067.83	451,116.14	631,417.16	644,654.55
Lapses	756,313.07	499,117.33	756,583.22	547,508.67	201,220.98	637,634.99	864,590.58	1,074,326.01
Other								
Appropriation Cancellations	0.00	0.00	0.00	0.00	0.00	22,000.00	269,900.00	(150.00)
Audit Adjustments	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Cancel Tax and Sewer O/P	0.00	0.00	0.00	0.00	0.00	0.00	0.00	275,138.73
Charge off PNC/Sun Bank	(12,528.15)	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Chargeoffs	0.76	0.00	(0.01)	0.01	54.76	0.01	22,250.51	4,973.23
City of Trenton - Tax Settlement	0.00	0.00	0.00	0.00	(156.25)	0.00	0.00	0.00
Close A/P and Adjs	10,313.54	5,774.66	14,667.26	0.00	1,975.00	122,282.31	(180.00)	5,064.00
Close Added/Omit	0.00	37,999.43	(37,999.43)	372.11	0.00	0.00	0.00	0.00
Close Check Reissues/Voids	227.49	4,752.00	(4,574.00)	5,114.84	99.92	0.00	18,494.88	3,763.27
Close NSF	(898.59)	(1,182.09)	(127.00)	(710.00)	(7,632.06)	11,401.14	(764.72)	2,868.99
Close Refunds	(6,255.00)	(1,382.24)	(415.00)	(629.75)	(142.00)	(47,094.33)	(4,271.31)	(4,495.68)
Department Over/Short	(25.46)	0.00	0.00	0.00	0.00	0.00	(20.23)	197.19
FEMA should Fund Colonial Lake	(18,034.05)	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Fund Municipal Alliance Ch159 Match	0.00	0.00	0.00	0.00	0.00	0.00	(2,713.50)	0.00
Homeland Security	140,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
I/F Reserve	0.00	0.00	0.00	0.00	0.00	0.00	(143,221.23)	95,101.36
MCIA Settlement Savings	0.00	35,612.54	0.00	0.00	0.00	0.00	0.00	0.00
Prior Year Revenue Refund								(4,651.41)
Realize Court RV Adjustment	(3,324.42)	16,307.35	(2,255.00)	(11,917.31)	(10,430.55)	(15,567.56)	43,678.28	(12,568.04)
Realize Sr Cits/Vets Deduction		0.00	0.00	0.00	0.00	0.00	7,596.56	0.00
School Taxes Rounding	0.00	0.52	(0.25)	0.18	(0.13)	0.52	(0.54)	0.48
	109,476.12	97,882.17	(30,703.43)	(7,769.92)	(16,231.31)	93,022.09	210,748.70	365,242.12
Surplus Regenerated	6,033,495.35	5,025,807.23	4,613,221.21	3,405,150.59	3,608,992.10	4,214,300.54	6,766,791.10	4,686,012.97
Surplus Remaining	3,332,912.61	3,216,407.96	2,372,215.19	1,615,436.40	580,586.99	839,579.09	1,603,879.63	4,620,670.73
Surplus Balance 1/1	9,366,407.96	8,242,215.19	6,985,436.40	5,020,586.99	4,189,579.09	5,053,879.63	8,370,670.73	9,306,683.70
Surplus used in Adopted Budget	6,150,000.00	5,870,000.00	5,370,000.00	4,440,000.00	3,350,000.00	3,450,000.00	3,750,000.00	4,350,000.00
Remaining Surplus After Adopted Budget	3,216,407.96	2,372,215.19	1,615,436.40	580,586.99	839,579.09	1,603,879.63	4,620,670.73	4,956,683.70

Lawrence Township Availability of Surplus and Surplus Used in Budget Year

Year	(A) Surplus Balance as of 1/1	(B) Surplus Used for Budget in Year	(C) Remaining Balance	(D) Surplus Regenerated	(E) Adopted Budget	= (B/E) Surplus used to Support Budget as a % of Adopted	= (B/A) Surplus used to Support Budget as a % of Surplus Balance	= (C/E) Surplus Remaining as a % of Adopted Budget	Change in Surplus Balance from Prior Year
1995	4,612,178.10	2,770,000.00	1,842,178.10	3,835,185.95	24,593,183.86	11.26%	60.06%	7.49%	1,068,494.85
1996	5,677,364.05	3,000,000.00	2,677,364.05	2,810,460.46	26,014,978.00	11.53%	52.84%	10.29%	1,065,185.95
1997	5,487,824.51	3,060,000.00	2,427,824.51	3,359,060.30	26,505,856.71	11.54%	55.76%	9.16%	(189,539.54)
1998	5,786,884.81	3,058,000.00	2,728,884.81	2,977,730.42	28,264,293.64	10.82%	52.84%	9.65%	299,060.30
1999	5,706,615.23	3,158,000.00	2,548,615.23	3,951,877.21	28,298,834.77	11.16%	55.34%	9.01%	(80,269.58)
2000	6,500,492.44	3,975,000.00	2,525,492.44	5,396,854.04	29,557,626.03	13.45%	61.15%	8.54%	793,877.21
2001	7,922,346.48	4,000,000.00	3,922,346.48	4,062,453.80	29,600,636.76	13.51%	50.49%	13.25%	1,421,854.04
2002	7,984,800.28	4,000,000.00	3,984,800.28	4,167,375.15	30,555,762.96	13.09%	50.10%	13.04%	62,453.80
2003	8,152,175.43	4,498,378.73	3,653,796.70	4,575,461.06	31,394,035.09	14.33%	55.18%	11.64%	167,375.15
2004	8,229,257.76	4,897,816.00	3,331,441.76	4,598,638.71	33,213,380.50	14.75%	59.52%	10.03%	77,082.33
2005	7,930,080.47	4,696,000.00	3,234,080.47	6,280,277.84	35,145,492.55	13.36%	59.22%	9.20%	(299,177.29)
2006	9,514,358.31	5,996,000.00	3,518,358.31	5,937,587.49	37,287,228.19	16.08%	63.02%	9.44%	1,584,277.84
2007	9,455,945.80	6,133,000.00	3,322,945.80	6,219,966.81	38,935,983.44	15.75%	64.86%	8.53%	(58,412.51)
2008	9,542,912.61	6,210,000.00	3,332,912.61	6,033,495.35	39,783,172.93	15.61%	65.07%	8.38%	86,966.81
2009	9,366,407.96	6,150,000.00	3,216,407.96	5,025,807.23	40,841,156.77	15.06%	65.66%	7.88%	(176,504.65)
2010	8,242,215.19	5,870,000.00	2,372,215.19	4,628,823.25	41,126,811.27	14.27%	71.22%	5.77%	(1,124,192.77)
2011	6,985,436.40	5,370,000.00	1,615,436.40	3,405,150.59	41,876,460.72	12.82%	76.87%	3.86%	(1,256,778.79)
2012	5,020,586.99	4,440,000.00	580,586.99	3,608,992.10	44,028,957.69	10.08%	88.44%	1.32%	(1,964,849.41)
2013	4,189,579.09	3,350,000.00	839,579.09	4,214,300.54	42,986,598.78	7.79%	79.96%	1.95%	(831,007.90)
2014	5,053,879.63	3,450,000.00	1,603,879.63	6,766,791.10	43,168,525.63	7.99%	68.26%	3.72%	864,300.54
2015	8,370,670.73	3,750,000.00	4,620,670.73	4,686,012.97	42,747,894.55	8.77%	44.80%	10.81%	3,316,791.10
2016	9,306,683.70	4,350,000.00	4,956,683.70		42,747,894.55	10.18%	46.74%	11.60%	936,012.97

DEPT/UNIT					INTRODUCED	2015 BUDGET	2015 BUDGET	RESERVED
DIVISION	NO.		IN CAP	O/S CAP	BUDGET	AS MODIFIED	PAID/CHARGED	
GEN'L GOVT								
TWP COUNCIL	20-110-1	S&W	60,000.00		60,000.00	60,000.00	55,365.52	4,634.48
	20-110-2	O.E.	6,000.00		6,000.00	5,875.00	4,314.04	1,560.96
		TOTAL	66,000.00		66,000.00	65,875.00		
MUNICIPAL CLERK	20-120-1	S&W	308,678.00		308,678.00	243,040.00	241,747.88	1,292.12
	20-120-2	O.E.	90,000.00		90,000.00	90,000.00	85,084.57	4,915.43
		TOTAL	398,678.00		398,678.00	333,040.00		
MUNICIPAL MANAGERS OFFICE	20-100-1	S&W	261,596.00		261,596.00	239,990.00	216,451.39	23,538.61
	20-100-2	O.E.	20,500.00		20,500.00	20,500.00	16,300.14	4,199.86
		TOTAL	282,096.00		282,096.00	260,490.00		
LEGAL SERVICES								
	20-155-2	O.E.	240,000.00		240,000.00	245,000.00	142,663.00	102,337.00
		TOTAL	240,000.00		240,000.00	245,000.00		
COMCAST TECHNOLOGY GRANT	41-891	O.E.				50,000.00	50,000.00	
DEPARTMENT TOTAL:								
		S&W	630,274.00	0.00	630,274.00	543,030.00	513,564.79	
		O.E.	356,500.00	0.00	356,500.00	411,375.00	298,361.75	
		TOTAL	986,774.00	0.00	986,774.00	954,405.00	811,926.54	

DEPT/UNIT					INTRODUCED	2015 BUDGET	2015 BUDGET	RESERVED
DIVISION	NO.		IN CAP	O/S CAP	BUDGET	AS MODIFIED	PAID/CHARGED	
FINANCE								
FINANCIAL ADMINISTRATION	20-130-1	S&W	405,917.00		405,917.00	394,442.00	392,388.51	2,053.49
	20-130-2	O.E.	74,000.00		74,000.00	74,000.00	70,703.33	3,296.67
		TOTAL	479,917.00		479,917.00	468,442.00		
AUDIT SERVICES	20-135-2	O.E.	52,500.00		52,500.00	51,600.00	51,600.00	
ASSESSMENT OF TAXES	20-150-1	S&W	241,580.00		241,580.00	231,871.00	231,871.00	0.00
	20-150-2	O.E.	39,000.00		39,000.00	40,000.00	27,992.74	12,007.26
		TOTAL	280,580.00		280,580.00	271,871.00		
COLLECTION OF TAXES	20-145-1	S&W	205,205.00		205,205.00	199,318.00	198,700.41	617.59
	20-145-2	O.E.	61,000.00		61,000.00	60,000.00	45,563.75	14,436.25
		TOTAL	266,205.00		266,205.00	259,318.00		
INSURANCE								
Liability Insurance	23-210-2	O.E.	800,000.00		800,000.00	300,000.00	246,869.00	53,131.00
Workers Compensation	23-215-2	O.E.	115,000.00		115,000.00	115,000.00	115,000.00	0.00
Employee Group Insurance	23-220-2	O.E.	3,775,000.00		3,775,000.00	3,821,000.00	3,565,167.46	255,832.54
Unemployment Insurance	23-225-2	O.E.	70,000.00		70,000.00	82,000.00	82,000.00	0.00
Health Insurance Waivers	23-220-2	O.E.	45,000.00		45,000.00	53,000.00	43,526.74	9,473.26
DEPARTMENT TOTAL:		S&W	852,702.00	0.00	852,702.00	825,631.00	822,959.92	
		O.E.	5,031,500.00	0.00	5,031,500.00	4,596,600.00	4,248,423.02	
		TOTAL	5,884,202.00	0.00	5,884,202.00	5,422,231.00	5,071,382.94	

DEPT/UNIT					INTRODUCED	2015 BUDGET	2015 BUDGET	RESERVED
DIVISION	NO.		IN CAP	O/S CAP	BUDGET	AS MODIFIED	PAID/CHARGED	
PUBLIC SAFETY								
POLICE DEPARTMENT	25-240-1	S&W	6,593,465.00		6,593,465.00	6,659,723.00	6,525,977.29	133,745.71
	25-240-2	O.E.	187,000.00		187,000.00	193,000.00	190,354.67	2,645.33
		TOTAL		6,780,465.00		6,780,465.00	6,852,723.00	
POLICE DISPATCH/911	25-250-1	S&W	1.00		1.00	1.00	0.00	1.00
	25-250-2	O.E.	755,000.00		755,000.00	736,000.00	730,179.00	5,821.00
		TOTAL		755,001.00		755,001.00	736,001.00	
SAFE AND SECURE POL S&W		S&W		60,000.00	60,000.00	60,000.00	60,000.00	
DRUNK DRIVING ENFORCEMENT		S&W				3,305.57	3,305.57	
		O.E.				3,305.57	3,305.57	
		TOTAL						
SAFE CORRIDORS		O.E.				18,932.95	18,932.95	
MUNICIPAL COURT ALCOHOL ED		S&W				2,534.13	2,534.13	
HOUSING	20-179-1	S&W	70,805.00		70,805.00	67,329.00	66,028.91	1,300.09
	20-179-2	O.E.	1,600.00		1,600.00	1,600.00	851.29	748.71
		TOTAL		72,405.00		72,405.00	68,929.00	
POLICE CARS	25-240-2	O.E.	72,000.00		72,000.00	70,000.00	70,000.00	
		TOTAL		72,000.00				
OFFICE OF EMER. MGMT	25-252-1	S&W	82,252.00		82,252.00	76,416.00	72,085.56	4,330.44
	25-252-2	O.E.	8,000.00		8,000.00	8,000.00	6,625.54	1,374.46
		TOTAL		90,252.00		90,252.00	84,416.00	
LAWRENCE TWP FIRE SERVICES	25-264-1	S&W	285,697.00		285,697.00	268,973.00	265,478.11	3,494.89
	25-264-2	O.E.	70,000.00		70,000.00	65,000.00	62,960.83	2,039.17
		TOTAL		355,697.00		355,697.00	333,973.00	
LOSAP CONTRIBUTION	36-476-2	O.E.		33,000.00	33,000.00	33,000.00	32,999.83	0.17
AID TO SLACKWOOD	25-255-2	O.E.	33,000.00		33,000.00	30,000.00	30,000.00	0.00
AID TO LAWRENCE ROAD	25-255-2	O.E.	33,000.00		33,000.00	30,000.00	30,000.00	0.00
AID TO LAWRENCEVILLE	25-255-2	O.E.	33,000.00		33,000.00	30,000.00	30,000.00	0.00

DEPT/UNIT						INTRODUCED	2015 BUDGET	2015 BUDGET	RESERVED
DIVISION	NO.		IN CAP	O/S CAP		BUDGET	AS MODIFIED	PAID/CHARGED	
N.J. DEPT. OF LAW - EMER MGT	41-857-1	O.E.					5,000.00	5,000.00	
PRIVATE DONATION EMS	41-890-1	O.E.					110.00	110.00	0.00
EMERGENCY MED SERVICES	25-253-1	S&W	519,216.00			519,216.00	457,707.00	457,707.00	0.00
	25-253-2	O.E.	62,000.00			62,000.00	27,000.00	27,000.00	0.00
		TOTAL	581,216.00			581,216.00	484,707.00		
MUNICIPAL COURT	43-490-1	S&W	402,665.00	39,904.00		442,569.00	421,202.00	411,386.76	9,815.24
	43-490-2	O.E.	47,000.00			47,000.00	47,000.00	39,770.40	7,229.60
		TOTAL	449,665.00			489,569.00	468,202.00		
PUBLIC DEFENDER	43-495-1	S&W	9,797.00			9,797.00	8,680.00	8,680.00	0.00
BULLETPROOF VEST PARTNERSHIP		O.E.					3,600.00	3,600.00	
FIRE INSPECTION	25-268-1	S&W	180,192.00			180,192.00	213,535.00	197,632.87	15,902.13
	25-268-2	O.E.	14,000.00			14,000.00	14,000.00	10,061.06	3,938.94
		TOTAL	194,192.00			194,192.00	227,535.00		
PEOSHA	25-265-1	S&W	8,473.00			8,473.00	10,071.00	6,794.62	3,276.38
	25-265-2	O.E.	47,500.00			47,500.00	48,500.00	48,500.00	0.00
		TOTAL	55,973.00			55,973.00	58,571.00		
EMERGENCY MEDICAL SERVICES		O.E.					3,000.00	3,000.00	
DRIVE SOBER GET PULLED OVER		S&W					5,000.00	5,000.00	
MERCER COUNTY K-9 GRANT		O.E.					8,000.00	8,000.00	
AMBULANCE SERVICES	25-254-1	S.W.		234,000.00		234,000.00	234,000.00	143,559.44	90,440.56
	25-254-2	O.E.		62,000.00		62,000.00	60,000.00	55,245.19	4,754.81
MERCER COUNTY MED DISP	25-282-2	O.E.		45,000.00		45,000.00	45,000.00	38,340.00	6,660.00
CLICK IT OR TICKET	41-797-1	S.W.					4,000.00	4,000.00	
IMPOUND FEES POLICE		O.E.		70,000.00		70,000.00			
DEPARTMENT TOTAL:		S&W	8,152,563.00	333,904.00		8,486,467.00	8,496,076.70	8,233,770.26	
		O.E.	1,363,100.00	210,000.00		1,573,100.00	1,476,448.52	1,441,236.33	
		TOTAL	9,515,663.00	543,904.00		10,059,567.00	9,972,525.22	9,675,006.59	

DEPT/UNIT					INTRODUCED	2015 BUDGET	2015 BUDGET	RESERVED
DIVISION	NO.		IN CAP	O/S CAP	BUDGET	AS MODIFIED	PAID/CHARGED	
PUBLIC WORKS								
STREETS & ROADS	26-290-1	S&W	694,375.00		694,375.00	680,683.00	629,716.89	50,966.11
	26-290-2	O.E.	90,000.00		90,000.00	89,000.00	85,794.43	3,205.57
		TOTAL	784,375.00		784,375.00	769,683.00		
PUBLIC WORKS ADMIN	26-300-1	S&W	224,738.00		224,738.00	216,381.00	216,381.00	0.00
	26-300-2	O.E.	27,000.00		27,000.00	26,000.00	19,904.24	6,095.76
		TOTAL	251,738.00		251,738.00	242,381.00		
SNOW REMOVAL	26-300-1	S&W	90,000.00		90,000.00	114,000.00	114,000.00	
	26-300-2	O.E.	170,000.00		170,000.00	190,000.00	190,000.00	
		TOTAL	260,000.00		260,000.00	304,000.00		
VEHICLE/EQUIP MAINT	26-315-1	S&W	319,171.00		319,171.00	319,782.00	313,072.40	6,709.60
	26-315-2	O.E.	304,000.00		304,000.00	303,000.00	302,964.96	35.04
		TOTAL	623,171.00		623,171.00	622,782.00		
BUILDINGS AND GROUNDS	26-310-1	S&W	192,853.00		192,853.00	187,923.00	187,923.00	0.00
	26-310-2	O.E.	210,000.00		210,000.00	215,000.00	197,737.43	17,262.57
		TOTAL	402,853.00		402,853.00	402,923.00		
ECOLOGICAL CENTER	26-300-2	O.E.	100.00		100.00	100.00	0.00	100.00
SOLID WASTE COLLECTION	26-305-2	O.E.	840,000.00		840,000.00	850,000.00	713,224.33	136,775.67
GARBAGE AND TRASH - MCIA	32-465-2	O.E.	1,790,000.00		1,790,000.00	1,784,000.00	1,406,739.44	377,260.56
APARTMENT COMPLEX TRASH	26-306-2	O.E.	265,000.00		265,000.00	265,000.00	29,640.50	235,359.50
PARK MAINTENANCE	28-375-1	S&W	151,257.00		151,257.00	160,248.00	160,248.00	0.00
	28-375-2	O.E.	85,000.00		85,000.00	87,500.00	83,540.47	3,959.53
		TOTAL	236,257.00		236,257.00	247,748.00		
CLEAN COMMUNITIES GRANT		O.E.				67,685.39	67,685.39	
SOLID WASTE RECYCLING		O.E.				113,082.19	113,082.19	
NJDEP RECYCLING TAX		O.E.		36,000.00	36,000.00	36,000.00	31,096.79	4,903.21
DEPARTMENT TOTAL:		S&W	1,672,394.00	0.00	1,672,394.00	1,679,017.00	1,621,341.29	
		O.E.	3,781,100.00	36,000.00	3,817,100.00	4,026,367.58	3,241,410.17	
		TOTAL	5,453,494.00	36,000.00	5,489,494.00	5,705,384.58	4,862,751.46	

DEPT/UNIT					INTRODUCED	2015 BUDGET	2015 BUDGET	RESERVED
DIVISION	NO.		IN CAP	O/S CAP	BUDGET	AS MODIFIED	PAID/CHARGED	
RECREATION								
RECREATION SERVICES	28-370-1	S&W	318,520.00		318,520.00	298,769.00	285,458.02	13,310.98
	28-370-2	O.E.	133,000.00		133,000.00	130,000.00	129,048.88	951.12
		TOTAL	451,520.00		451,520.00	428,769.00		
SENIOR CITIZEN PROGRAM	28-370-1	S&W	144,643.00		144,643.00	141,711.00	141,711.00	0.00
	28-370-2	O.E.	16,500.00		16,500.00	16,000.00	14,289.35	1,710.65
		TOTAL	161,143.00		161,143.00	157,711.00		
SPECIAL EVENTS (unclassified)	30-420-2	O.E.	8,500.00		8,500.00	8,500.00	8,500.00	
BMS SAFETY TOWN GRANT		O.E.				5,000.00	5,000.00	
DEPARTMENT TOTAL:		S&W	463,163.00	0.00	463,163.00	440,480.00	427,169.02	
		O.E.	158,000.00	0.00	158,000.00	159,500.00	156,838.23	
		TOTAL	621,163.00	0.00	621,163.00	599,980.00	584,007.25	
HEALTH								
PUBLIC HEALTH SERVICES	27-330-1	S&W	396,283.00		396,283.00	368,060.00	360,802.07	7,257.93
	27-330-2	O.E.	37,000.00		37,000.00	37,000.00	29,402.50	7,597.50
		TOTAL	433,283.00		433,283.00	405,060.00		
ANIMAL CONTROL SERVICES	27-340-1	S&W	63,077.00		63,077.00	51,764.00	51,764.00	0.00
	27-340-2	O.E.	14,000.00		14,000.00	14,000.00	10,403.80	3,596.20
		TOTAL	77,077.00		77,077.00	65,764.00		
TANNING ESTABL. INSPECTIONS	41-884-1	O.E.				200.00	200.00	
EBOLA MONITORING	41-894	O.E.				2,100.00	2,100.00	
DEPARTMENT TOTAL:		S&W	459,360.00	0.00	459,360.00	419,824.00	412,566.07	
		O.E.	51,000.00	0.00	51,000.00	53,300.00	42,106.30	
		TOTAL	510,360.00	0.00	510,360.00	473,124.00	454,672.37	

DEPT/UNIT					INTRODUCED	2015 BUDGET	2015 BUDGET	RESERVED
DIVISION	NO.		IN CAP	O/S CAP	BUDGET	AS MODIFIED	PAID/CHARGED	
COMMUNITY DEVELOPMENT								
COMM DEV DIR/PLANNER	20-170-1	S&W	101,515.00		101,515.00	99,312.00	99,312.00	0.00
	20-170-2	O.E.	8,000.00		8,000.00	8,000.00	6,275.26	1,724.74
		TOTAL	109,515.00		109,515.00	107,312.00		
ENGINEERING SERVICES	20-165-1	S&W	269,131.00		269,131.00	265,417.00	255,384.44	10,032.56
	20-165-2	O.E.	21,500.00		21,500.00	20,500.00	20,367.55	132.45
		TOTAL	290,631.00		290,631.00	285,917.00		
CONSTRUCTION OFFICIAL	22-195-1	S&W	739,258.00		739,258.00	716,566.00	671,512.73	45,053.27
	22-195-2	O.E.	460,000.00		460,000.00	432,000.00	400,997.51	31,002.49
		TOTAL	1,199,258.00		1,199,258.00	1,148,566.00		
FEMA HAZARD MITIGATION GRAN	41-893	O.E.				250,000.00	250,000.00	
ASH TREE REPLACEMENT/TRMT		O.E.	100,000.00		100,000.00			
PLANNING & REDEVELOP	20-171-1	S&W	6,482.00		6,482.00	6,368.00	6,013.34	354.66
	20-171-2	O.E.	2,200.00		2,200.00	2,200.00	666.52	1,533.48
		TOTAL	8,682.00		8,682.00	8,568.00		
DEPARTMENT TOTAL:								
		S&W	1,116,386.00	0.00	1,116,386.00	1,087,663.00	1,032,222.51	
		O.E.	591,700.00	0.00	591,700.00	712,700.00	678,306.84	
		TOTAL	1,708,086.00	0.00	1,708,086.00	1,800,363.00	1,710,529.35	

DEPT/UNIT					INTRODUCED	2015 BUDGET	2015 BUDGET	RESERVED
DIVISION	NO.		IN CAP	O/S CAP	BUDGET	AS MODIFIED	PAID/CHARGED	
BOARDS & COMMITTEES								
ZONING BOARD	21-185-2	O.E.	59,000.00		59,000.00	59,000.00	24,009.95	34,990.05
PLANNING BOARD	21-180-2	O.E.	85,000.00		85,000.00	98,000.00	35,390.15	62,609.85
COMMUNITY ACTION PRGM	28-372-2	O.E.	102,000.00		102,000.00	102,000.00	98,000.00	4,000.00
HISTORIC PRESERVATION COMM	20-175-2	O.E.	500.00		500.00	500.00	108.33	391.67
RENT STABILIZATION BOARD	22-200-2	O.E.	1,500.00		1,500.00	1,500.00	0.00	1,500.00
CABLE T.V. ADVISORY BOARD	20-101-2	O.E.	250.00		250.00	250.00	0.00	250.00
PUBLIC SAFETY ADVIS. COMM.	25-270-1	S&W	800.00		800.00	1,000.00	649.98	350.02
	25-270-2	O.E.	100.00		100.00	100.00	0.00	100.00
		TOTAL	900.00		900.00	1,100.00		
ENVIRONMENTAL RESOUR.	20-178-2	O.E.	700.00		700.00	700.00	600.00	100.00
HISTORIAN	20-175-2	S&W	3,500.00		3,500.00	3,400.00	3,060.00	340.00
		O.E.	1,700.00		1,700.00	1,700.00	55.00	1,645.00
		TOTAL	5,200.00		5,200.00	5,100.00		
SHADE TREE ADV. COMMITTEE	28-376-2	S&W	0.00		0.00	0.00	0.00	0.00
		O.E.	750.00		750.00	750.00	412.50	337.50
		TOTAL	750.00		750.00	750.00		
CONST BOARD OF APPEALS	22-200-1	S&W	200.00		200.00	200.00	0.00	200.00
		O.E.	100.00		100.00	100.00	0.00	100.00
		TOTAL	300.00		300.00	300.00		
MUNICIPAL ALLIANCE		O.E.		27,135.00	27,135.00	27,135.00	27,135.00	
GROWTH & REDEVELOPMENT COMMITTEE	20-170-1	S&W	1,300.00		1,300.00	1,300.00	758.31	541.69
		O.E.	2,500.00		2,500.00	2,500.00	1,153.00	1,347.00
		TOTAL	3,800.00		3,800.00			
DEPARTMENT TOTAL:		S&W	5,800.00	0.00	5,800.00	5,900.00	4,468.29	
		O.E.	254,100.00	27,135.00	281,235.00	294,235.00	186,863.93	
		TOTAL	259,900.00	27,135.00	287,035.00	300,135.00	191,332.22	

DEPT/UNIT					INTRODUCED	2015 BUDGET	2015 BUDGET	RESERVED
DIVISION	NO.		IN CAP	O/S CAP	BUDGET	AS MODIFIED	PAID/CHARGED	
UTILITIES								
ALL	900	O.E.	1,560,000.00		1,560,000.00	1,570,000.00	1,287,268.55	282,731.45
FIRE HYDRANT SERVICE		O.E.	0.00	414,000.00	414,000.00	414,000.00	413,723.88	276.12
DEPARTMENT TOTAL:		O.E.	1,560,000.00	414,000.00	1,974,000.00	1,984,000.00	1,700,992.43	
STATUTORY EXPENDITURES								
P.E.R.S.	36-471-2	O.E.	712,000.00		712,000.00	702,330.00	702,330.00	0.00
SOCIAL SECURITY	36-472-2	O.E.	590,000.00		590,000.00	590,000.00	534,583.54	55,416.46
CONSOL POL & FIRE RS	36-474-2	O.E.						
POLICE & FIRE R.S.	36-475-2	O.E.	1,491,978.00		1,491,978.00	1,557,811.00	1,557,811.00	0.00
DEFINED CONTRIBUTION PLAN			9,500.00		9,500.00	9,000.00	7,220.96	1,779.04
DEPARTMENT TOTAL:		O.E.	2,803,478.00	0.00	2,803,478.00	2,859,141.00	2,801,945.50	
UNCLASSIFIED								
ACCUMULATED ABSENCES		S.W.	1,000.00		1,000.00	1,000.00	999.00	1.00
SALARY ADJUSTMENTS	30-421-1	S.W.	1.00		1.00	1.00	0.00	1.00
E.L.S.A.	31-455-2	O.E.		5,064,000.00	5,064,000.00	5,064,000.00	5,061,549.33	2,450.67
DEPARTMENT TOTAL:		S.W.	1,001.00	0.00	1,001.00	1,001.00	999.00	
		O.E.	0.00	5,064,000.00	5,064,000.00	5,064,000.00	5,061,549.33	
		TOTAL	1,001.00	5,064,000.00	5,065,001.00	5,065,001.00	5,062,548.33	

DEPT/UNIT					INTRODUCED	2015 BUDGET	2015 BUDGET	RESERVED
DIVISION	NO.		IN CAP	O/S CAP	BUDGET	AS MODIFIED	PAID/CHARGED	
CAPITAL IMPROVEMENT								
CAPITAL IMPROVEMENT	44-900-2	O.E.		250,000.00	250,000.00	350,000.00	350,000.00	0.00
DEPARTMENT TOTAL:		O.E.	0.00	250,000.00	250,000.00	350,000.00	350,000.00	
DEBT SERVICE								
BOND PRINCIPAL	45-920-2	O.E.		2,405,000.00	2,405,000.00	2,485,000.00	2,485,000.00	
BAN PRINCIPAL	45-925-2	O.E.		875,000.00	875,000.00	815,000.00	815,000.00	
BOND INTEREST	45-930-2	O.E.		309,375.00	309,375.00	386,650.00	386,650.00	
BAN/EMRGNY NOTE INTEREST	45-935-2	O.E.		194,900.00	194,900.00	95,580.00	95,580.00	
GREEN ACRES LOAN	45-940-2	O.E.		0.00	0.00	0.00	0.00	
INFRASTRUCTURE LOAN		O.E.		0.00	0.00	0.00	0.00	
DEPARTMENT TOTAL:		O.E.	0.00	3,784,275.00	3,784,275.00	3,782,230.00	3,782,230.00	
DEFERRED CHARGES								
EMERGENCY AUTHORIZATION	46-870-2	O.E.		0.00	0.00	0.00	0.00	
SPECIAL EMERGENCY-REVAL	46-871-2	O.E.		160,000.00	160,000.00	160,000.00	160,000.00	
DEFICIT IN CAPITAL CASH	46-872-2	O.E.		15,000.00	15,000.00	15,000.00	15,000.00	
DEPARTMENT TOTAL:		O.E.	0.00	175,000.00	175,000.00	175,000.00	175,000.00	
RESERVE FOR UNCOLLECTED TAXES								
RES FOR UNCOLL TAXES	50-899-2	O.E.		3,825,535.26	3,825,535.26	3,777,856.66	3,777,856.66	
DEPARTMENT TOTAL:		O.E.	0.00	3,825,535.26	3,825,535.26	3,777,856.66	3,777,856.66	
GRAND TOTALS:		S&W	13,353,643.00	333,904.00	13,687,547.00	13,498,622.70	13,069,061.15	
		O.E.	15,950,478.00	13,785,945.26	29,736,423.26	29,722,753.76	27,943,120.49	
		TOTAL	29,304,121.00	14,119,849.26	43,423,970.26	43,221,376.46	41,012,181.64	2,209,194.82

MUNICIPAL OPEN SPACE TRUST FUND						
REVENUES		2015		2016		
Amount Raised by Taxes		1,360,656.00		1,355,592.00		
Interest Income		487.14		10.00		
TOTAL REVENUES		1,361,143.14		1,355,602.00		
APPROPRIATIONS						
Salaries and Wages						
Public Works Administration		11,500.00		12,500.00		
Buildings & Grounds		37,500.00		40,000.00		
Park Maintenance		250,000.00		260,000.00		
Other Expenses						
Other Expenses		60,000.00		Other Expenses		25,000.00
Colonial Lake Maintenance Dredge		100,000.00		Aerothath Seeder Attachment		10,000.00
Veterans Park Path		25,000.00		Village Park Path (Phase I)		60,000.00
Colonial Lake Path		60,000.00		Colonial Lake Tennis Court		150,000.00
Hamnet Park Walkways & Courts		25,000.00		Colonial Lake Path/Fencing		160,000.00
				Field Fertilization Contract		15,000.00
				Central Park Storage Building		125,000.00
Payment of Bond Principal		218,970.00				209,311.44
Payment of Interest on Bonds		64,394.84				60,715.53
Reserve for Future Use		508,778.30				228,075.03
TOTAL APPROPRIATIONS		1,361,143.14				1,355,602.00
2015 YEAR-END RESERVE		\$ 1,886,553				

TABLE OF ORGANIZATION

		POSITIONS BUDGETED SALARY	DIVISION TOTALS BASE SALARY		
Township Council-110					
Mayor	1.00	10,596			
Councilpersons	4.00	45,512			
Marriages		3,892	60,000		
Manager-100					
Municipal Manager	0.50	178,879			
Secretary	0.50	10,246			
Principal Tech Management Info Systems	1.00	72,470	261,595		
Township Clerk-120					
Municipal Clerk	1.00	130,150		Temp/Vacancy	35,000
Deputy Municipal Clerk	1.00	80,457		OUT OF TITLE	22,248
Clerk 1	1.00	34,823	245,430	OVERTIME	<u>6,000</u>
					63,248
Finance-130					
Director of Finance	0.50	21,896			
Executive Secretary	1.00	77,711			
Payroll Supervisor	1.00	82,676			
Comptroller	1.00	115,212			
Supervisor of Accounts	1.00	78,422			
Account Clerk	1.00	30,000	405,917		
Tax/ Sewer Fee Collector-145					
Tax Collector	1.00	105,196			
Assistant Tax Collector	1.00	68,855			
Clerk 1	1.00	31,153	205,204		
Tax Assessor-150					
Tax Assessor	1.00	67,798			
Deputy Tax Assessor	1.00	80,157			
Keyboarding Clerk 2	1.00	41,324			
Tax Assesor (Vacant)		52,300	241,579		
Engineering-165					
Municipal Engineer	1.00	135,156		OVERTIME	3,000
Assistant Municipal Engineer	1.00	72,614		CAPITAL CONTRIB	(8,000)
Secretarial Assistant	1.00	68,361		TRUST FUND CREDITS-	(2,000)
				UNIFORM ALLOWANCE	<u>0</u>
			276,131		(7,000)

Community Development-170

Principal Planner	1.00	101,515	101,515	GRANT CHARGE	0
					<u>0</u>

Planning & Redevelopment-171

ZONING OFFICER	5,182
SECRETARY	1,300
	<u>6,482</u>

Division of Housing-179

Housing Inspector	1.00	68,555	68,555	UNIFORM ALLOWANCE	250
				OVERTIME	2,000
					<u>2,250</u>

Construction Official-195

Construction Official	1.00	108,079			
Fire Protection Subcode Official	0.85	85,965			
Plumbing Subcode Official	1.00	99,935			
Supervising Building Inspector	1.00	82,381			
Electrical Sub-Code Official	1.00	99,935			
Technical Assistant	1.00	44,796			
Keyboarding Clerk 3	1.00	46,697			
Account Clerk	1.00	29,945			
Building Subcode Official	1.00	100,235		OUT OF TITLE	300
Electrical Inspector Part Time	0.50	28,290		OVERTIME	12,250
				UNIFORM ALLOWANCE	450
			726,258		<u>13,000</u>

Police Department - 240

Police Chief	1.00	173,225			
Captain	1.00	0			
Lieutenant	4.00	433,832			
Sergeant	7.00	872,497			
Police Officer- Authorized	47.00	4,289,265			
Secretary	1.00	47,444			
Administrative Clerk	1.00	57,614		GRANT CHARGES	(3,000)
Clerk Transcriber	1.00	39,496		CROSSING GUARDS	112,241
Account Clerk (PT)	3.00	44,980		OUT OF TITLE	1,000
Armed Court Attendant(PT)	1.00	23,416		OVERTIME	400,000
Prosecutor	1.00	63,705		UNIFORM	97,750
			6,045,474		<u>607,991</u>

Emergency Management OT-252

Emergency Management Coordinator	1.00	84,251	84,251	GRANT CHARGES	<u>(2,000)</u>
					<u>(2,000)</u>

Emergency Medical Services-253

Emergency Medical Technician	8.00	462,431		BUILT IN OVERTIME	87,785
Emergency Medical Technician Supervisor	1.00	80,550		REPLACEMENTS	100,000
			542,981	OVERTIME	13,000
				UNIFORMS	9,450
					<u>210,235</u>

Lawrence Township Fire Services-264

Fire Lieutenant	1.00	73,003		OUT OF TITLE	2,400
Firefighter	3.00	175,874		REPLACEMENTS	22,820
				OVERTIME	8,000
				UNIFORM ALLOWANCE	3,600
			248,877		<u>36,820</u>

Fire Inspection-268			
Fire Official	1.00	53,388	
Fire Prevention Specialist	1.00	69,079	OVERTIME 3,000
Fire Prevention Subcode Official	0.15	15,170	UNIFORM ALLOWANCE <u>900</u>
Keyboarding Clerk2	1.00	38,654	176,291 <u>3,900</u>
OSHA Compliance-269			
Safety Coordinator		8,472	8,472
Streets & Roads-290			
Road Repairer Supervisor	1.00	63,129	
Heavy Equipment Operator	3.00	192,897	SEASONAL 10,000
Road Repairer 1	5.00	231,582	OVERTIME 17,000
Asst. Supervisor Traffic Maint	1.00	48,818	OUT OF TITLE <u>3,000</u>
Mason	1.00	41,836	30,000
Laborer 1	1.00	48,407	
Tree Maintenance Worker 1	1.00	37,706	
			664,375
Public Works Administration-300			
Director of Public Works	1.00	145,791	TRUST FUND CREDITS (32,000)
Recycling Coordinator		4,000	OPEN SPACE CREDIT (12,500)
Confidential Secretary	1.00	82,656	UNIFORM ALLOWANCE <u>500</u>
Public Works Inspector	1.00	36,291	(44,000)
			268,738
Buildings & Grounds-310			
Supervisor Building Services	1.00	87,659	OPEN SPACE CREDIT (40,000)
Laborer 1	1.00	35,027	OVERTIME <u>8,000</u>
Asst Supervisor Maintenance Repairer	1.00	61,158	(32,000)
Maintenance Repairer	1.00	41,009	224,853
Vehicle/Equipment Maintenance-315			
Manager Motors	1.00	87,959	
Sr. Mechanic	1.00	72,166	
Mechanic Diesel/Hydraulics	3.00	152,046	OVERTIME 6,500
			OUT OF TITLE <u>500</u>
			312,171 <u>7,000</u>
Health-330			
Health Officer	1.00	130,150	CLINIC EXTRA HOURS 21,954
Registered Environmental Health Specialist	2.00	136,310	GRANT CHARGES 0
Pr. Clerk Typist/Registrar Vital Stats	1.00	58,771	OUT OF TITLE 500
Public Health Nurse (part-time)	1.00	43,448	OVERTIME 5,000
			UNIFORM ALLOWANCE <u>150</u>
			368,679 <u>27,604</u>
Animal Control-340			
Animal Control Officer	1.00	59,327	OVERTIME 1,000
Assistant Animal Control Officer PT	1.00	18,000	TRUST FUND CREDIT (16,000)
			UNIFORM ALLOWANCE <u>750</u>
			77,327 <u>(14,250)</u>

Recreation-370					
Recreation Leader	1.00	46,623		JUNE-AUG AIDE	6,500
Superintendent of Recreation	1.00	109,097		SECRETARY	1,300
				SEASONALS	150,000
				OVERTIME	5,000
			155,720		<u>162,800</u>
Office on Aging-371					
Executive Director Office on Aging	1.00	76,439		PROGRAM STAFF	8,000
Sr. Citizen Program Aide	1.00	35,423		SECRETARY	0
Recreation Attendant	1.00	24,781			<u>8,000</u>
			136,643		
Park Maintenance-375					
Assistant Director of Public Works	1.00	97,997		OPEN SPACE CHARGE	(260,000.00)
Sr Park/Maintenance Wkr/Sr. Recreation Main	1.00	57,916		GRANT CHARGES	0
Senior Park/Maintenance Worker	1.00	56,005		SEASONALS	15,000
Laborer 1	1.00	33,983		OVERTIME	4,000
Maintenance Worker 1, Grounds	4.00	146,356			<u>(241,000)</u>
			392,257		
Municipal Court-490					
Municipal Judge	1.00	97,211		OUT OF TITLE	45,000
Municipal Court Administrator	1.00	86,081		OVERTIME	0
Deputy Municipal Court Admin	2.00	80,737			<u>45,000</u>
Cashier	1.00	36,963			
Account Clerk	2.00	56,673			
			357,664		
Municipal Court O/S Caps-493					
Municipal Court Attendants	2.00	39,404		UNIFORM ALLOWANCE	500
			39,404		<u>500</u>
Legal-495					
Public Defender	1.00	50,797	50,797	TRUST FUND CREDIT	(41,000)
					<u>(41,000)</u>
DISPATCH			0		
		<u>176.00</u>	<u>12,747,156</u>	<u>12,747,156</u>	<u>843,580</u>

Census of Employees

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Council	5	5	5	5	5	5	5	5	5	5
Manager	1	1	1	1	1	1	1	1	1	2
Clerk	3	3	3	3	3	3	3	3	3	3
Finance	5	5	5	5	5	5	5	5	5	5
Tax Collector	4	4	3.5	3	3	3	2	3	3	3
Tax Assessor	4	4	4	4	4	4	4	4	3	3
Engineering	5	5	5	4	4	4	5	5	4	3
Community Development	2	2	2	2	1	1	1	1	1	1
Planning & Redevelopment	2	2	1	1	1	2	0	0	0	0
Housing	2	1	1	1	1	1	1	1	1	1
Construction	16	16	14.5	13	11	11	11	11	12	10
Police Uniformed	70	71	69	68	66	66	59	59	59	59
Police Civilian	7	6	6	6	6	6	5	5	5	5
Police Dispatch	9	9	9	9	9	9	9	0	0	0
Emergency Management	1	1	1	1	1	1	1	1	1	1
Fire Services	5	5	5	8	7	5	4	4	4	4
Fire Inspection	4	4	4	4	3	3	3	3	3	3
Streets & Roads	12	13	13	13	13	14	13	13	13	13
PW Administration	2	2	2	2	2	2	2	2	2	3
Buildings & Grounds	7	7	7	6	4	4	4	4	4	4
Vehicle Maintenance	5	5	5	5	5	5	5	5	5	5
Health	7	7	7	7	6	6	5	5	5	5
Animal Control	2	2	2	2	2	2	2	2	2	2
Recreation	3	3	3	3	3	3	2	2	2	2
Office on Aging	3	3	3	3	3	3	3	3	3	3
Park Maintenance	11	10	10	9	9	9	8	8	8	8
Municipal Court	9	9	8	7	7	6	6	6	6	7
Municipal Court O/S Caps	2	2	2	2	2	2	2	2	2	2
Legal	1	1	1	1	1	1	1	1	1	1
Subtotal:	209	208	202	198	188	187	172	164	163	163
Emergency Medical Services	4	4	9	9	9	9	9	9	9	9
Total:	213	212	211	207	197	196	181	173	172	172

2016 CAPITAL/PRIORITY PKG BUDGET REQUESTS						
DEPARTMENT	QTY	PROJECT EQUIPMENT	PROJECTED COSTS	CAPITAL MANAGER RECOMMENDATION	OPERATING MANAGER RECOMMENDATION	OPEN SPACE MANAGER RECOMMENDATION
Administration		Computer Upgrades/Replacements	40,000.00	40,000.00		
		Municipal Building Monument Sign	30,000.00	30,000.00		
Clerk's Office						
Police	1	Aloctest Machine (Mandatory)	20,000.00	20,000.00		
PP1	24	Body Worn Cameras (Twp. Share)	21,480.00	22,000.00		
	1	Call Recording System	33,700.00	25,000.00		
	1	Electronic Fingerprint System	22,000.00	22,000.00		
	1	Electronic Mugshot System	11,488.00	11,500.00		
	1	Server/Computer/Websphere - CAD	9,110.00	9,100.00		
	1	Virtual Private Network for mobile units	9,845.00	9,800.00		
	1	Space Saver Mobile Filing System	15,000.00			
		Municipal/Police Buildings Cameras	24,500.00	24,500.00		
PP2	5	Marked Police Vehicles	175,000.00		3	105,000.00
	3	Unmarked Police Car	60,000.00		1	20,000.00
	1	Property/Evidence Vehicle	24,000.00	1	24,000.00	
EMS	12	Sets Turn-out Gear	25,500.00	25,500.00		
	12	Motorola Pagers	6,500.00	0.00		
	1	Marked Supervisor Vehicle	35,000.00		1	35,000.00
Emerg. Mgmt	20	Drive Cameras	27,950.00	28,000.00		
	6	Portable Radios	12,000.00	12,000.00		
		Emergency Operations Center Phase II Upgrades	28,355.00	5,000.00		
Streets & Roads	1	4x4 Pickup w/ Plow Assembly	45,000.00	45,000.00		
	1	2-CY Asphalt Hot Patcher	30,000.00	30,000.00		
Snow Removal	1	Calcium Chloride spray system	25,000.00	25,000.00		

2016 CAPITAL/PRIORITY PKG BUDGET REQUESTS						
DEPARTMENT	QTY	PROJECT EQUIPMENT	PROJECTED COSTS	CAPITAL MANAGER RECOMMENDATION	OPERATING MANAGER RECOMMENDATION	OPEN SPACE MANAGER RECOMMENDATION
Vehicle Maint	1	Senior Citizen Transport Van	35,000.00	35,000.00		
	1	SUV Recreation	25,000.00	25,000.00		
	1	18,000 lbs Vehicle Lift	10,000.00	10,000.00		
Bldgs & Grds		Public Works Building & Town Hall Generator Building Roof Replacement	500,000.00	500,000.00		
		HVAC Replacement Senior Center	50,000.00	50,000.00		
		EMS Overhead Door Replacement	15,000.00	0.00		
Park Maint	1	Aerothath Seeder Attachment	10,000.00			10,000.00
		Athletic Field Fertilization Program Contracted Service	15,000.00			15,000.00
		Carson Road Woods Drainage	6,250.00	6,250.00		
		Village Park Path (Phase I)	60,000.00			60,000.00
		Colonial Lake Path (North Side)	60,000.00			60,000.00
		Colonial Lake Fencing/Landscaping	100,000.00			100,000.00
Recreation		Colonial Lake Tennis Court Resurfacing	150,000.00			150,000.00
		Central Park Storage Building	200,000.00	75,000.00		125,000.00
		Handicapped Playground	100,000.00	100,000.00		
		Pickle Ball Court Design	35,000.00			
Offie of Aging		Adult Playground	100,000.00	25,000.00		
Health Dept						
PP1		Increase Hours of Public Health Nurse	16,900.00		10,000.00	
Animal Control		P.T. Asst. Animal Control Officer	2,350.00		5,000.00	

2016 CAPITAL/PRIORITY PKG BUDGET REQUESTS						
DEPARTMENT	QTY	PROJECT EQUIPMENT	PROJECTED COSTS	CAPITAL MANAGER RECOMMENDATION	OPERATING MANAGER RECOMMENDATION	OPEN SPACE MANAGER RECOMMENDATION
Construction	6	Field Held Computers	10,000.00			
Slackwood FC	1	Cascade System - Breathing Air	46,540.00	46,540.00		
	15	Sets of Turn Out Gear	43,790.00	32,000.00		
	15	Pagers	6,875.00	6,875.00		
		Painting Engine Bay Walls/Ceilings	15,000.00	0.00		
		Replace Engine Bay Floors	26,375.00	0.00		
		Key Fob/Security Camera System	7,250.00	0.00		
		Replace Engine 21	500,000.00			
		Driveway Apron	50,000.00	50,000.00		
Lawrenceville	3	Thermal Imaging Camera Replacements	21,105.00	21,000.00		
		Building HVAC Upgrade	14,220.00	14,000.00		
		Driveway/Apron Replacement	100,000.00	100,000.00		
Lawrence Rd		Thermal Imaging Camera	15,000.00	8,000.00		
		Replace Bathrooms Banquet Hall	10,000.00	0.00		
		Key Fob/Security Camera System	10,000.00	0.00		
	5	Pagers	3,000.00	3,000.00		
	5	Sets Turn Out Gear	9,000.00	10,700.00		
Non-Assigned		Fire Apparatus	500,000.00	200,000.00		
Totals			3,610,083.00	1,726,765.00	175,000.00	520,000.00

2016 CAPITAL/PRIORITY PKG BUDGET REQUESTS						
DEPARTMENT	QTY	PROJECT/ EQUIPMENT	PROJECTED COSTS	CAPITAL MANAGER RECOMMENDATION	OPERATING MANAGER RECOMMENDATION	OPEN SPACE MANAGER RECOMMENDATION
Street Prog		Fackler Road Mill/Overlay/Reconstruction Route 206 to Princeton Pike				
		Construction	245,000.00			
		Design & Inspection	15,000.00			
		Transportation Trust	(220,000.00)	40,000.00		
Improvement Program		Improvement Program				
		Federal City (Denow to Coach)	175,000.00	175,000.00		
		Shadowstone Road	45,000.00	45,000.00		
		Ridings Development (Coach Dr., Paddock Dr., Surrey Dr., Birdie Path)	270,000.00	270,000.00		
		Pavement Repairs (Van Kirk, Carson Rd & Princeton Pike)	75,000.00	75,000.00		
		Eldridge Park(Arcadia, Alcazar, Manitee, Hazelhurst, Rose, Rolfe & Zoar	220,000.00	220,000.00		
		Meadowbrook Avenue	60,000.00	60,000.00		
		Vinch Avenue	20,000.00	20,000.00		
		Litho Road	40,000.00	-		
		Lakedale & Polk Dr Intersection (Drainage)	10,000.00	10,000.00		
		Valley Forge (Portion)	10,000.00	10,000.00		
		Central Park Rear Parking Lot	100,000.00	100,000.00		
		Community Center Parking Lots Design Included	50,000.00	50,000.00		
		Miscellaneous Guide Rail Replacemt	25,000.00	25,000.00		
		Concrete Program	30,000.00	30,000.00		
		Striping	20,000.00	20,000.00		
		Province Line & Bannister (Pedestrian Activated Crossing)	6,250.00	6,250.00		
		Total Road Program	1,196,250.00	1,156,250.00		
		Section 20 Roads	83,737.50	47,735.00		

2016 CAPITAL/PRIORITY PKG BUDGET REQUESTS						
DEPARTMENT	QTY	PROJECT EQUIPMENT	PROJECTED COSTS	CAPITAL MANAGER RECOMMENDATION	OPERATING MANAGER RECOMMENDATION	OPEN SPACE MANAGER RECOMMENDATION
		Total Non Road Program	3,610,083.00	1,726,765.00		
		Section 20 non-road	252,705.81	24,250.00		
		Grand Total New Authorizations	5,142,776.31	2,955,000.00	175,000.00	520,000.00
		Less - Amount of Debt Principal Retiring		2,455,000.00		